

# Distressed Banks, Distorted Decisions?

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# Motivation

How do credit market imperfections contribute to aggregate productivity weakness?

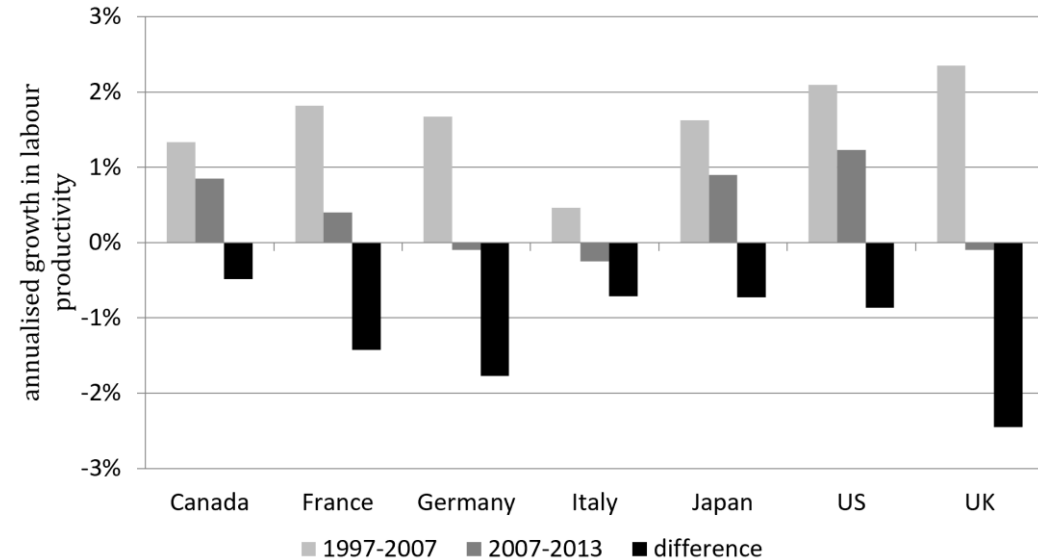
Banking sector weakness may reduce labour productivity:

- Reduction in investment due to difficulty in accessing finance
  - Bond & Van Reenen (2007)
- Bank forbearance (prevalence of zombie companies)
  - Peek & Rosengreen (2003), Caballero, Hoshi & Kashyap (2008)
- Resource reallocation across companies hampered
  - Barlevy (2003), Haldane (2017)

Background:

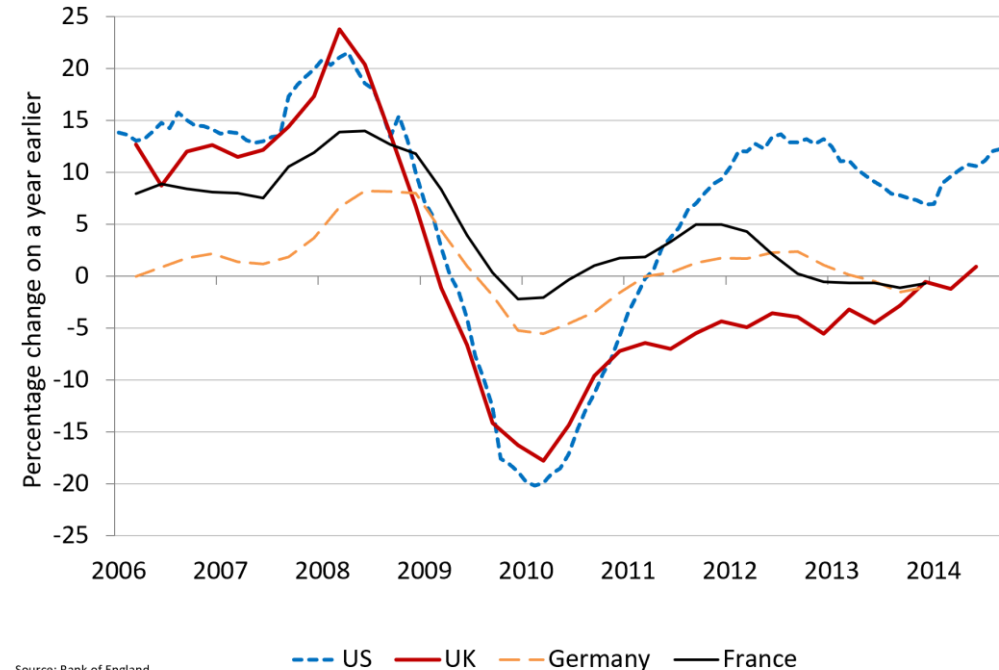
The global financial crisis of 2008 as it played out in the UK

## Pronounced productivity decline in the UK



Source: Table 3 Constant price GDP per hour worked, in *International Comparisons of Productivity, Final Estimates for 2013*, ONS Statistical Bulletin, 20 February (2015).

## Related to a sharp contraction in credit supply?



Source: Bank of England.

Notes: Bank lending to private non-financial corporations. UK and US data exclude commercial real estate loans. Germany and France data exclude loans to the construction sector.

# What we do

Exploit exogenous variation induced by the financial crisis in credit availability to companies to investigate impacts of credit supply shocks

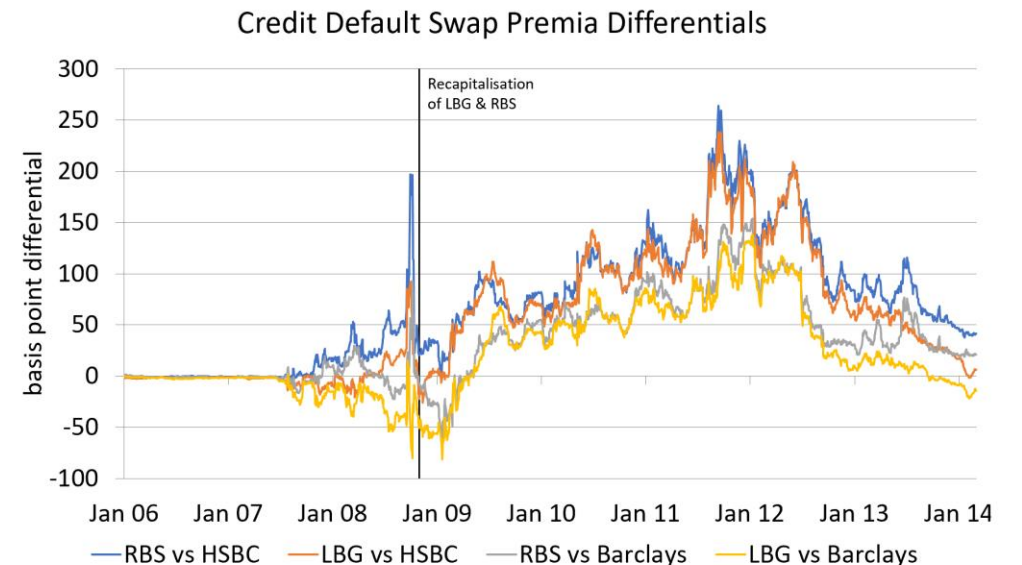
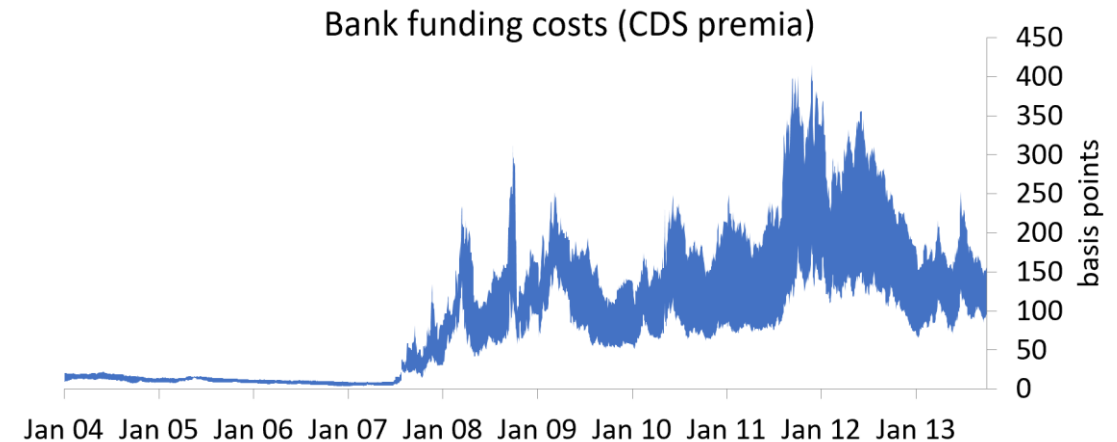
Compare outcomes for companies who were subjected to tougher credit constraints to outcomes for companies that were less likely to be constrained

- Quasi-experimental approach
- Divide firm observations into 'treatment' and 'control' groups based on main bank lender
- Difficulty switching to a new lender during the crisis

Provide direct estimates of the impact of credit constraints on UK firms

- Here we consider impacts on firm survival for firms in different parts of the productivity and leverage distributions

## The Different Experiences of UK Banks



# Related Literature

Assessing the impact of credit constraints on real economic outcomes using variation in ease of access to external finance induced by the financial crisis in a natural experiment type approach

- Employment, unemployment and firm closure
  - Bentolila, Jansen & Jiménez (2018), Chodorow-Reich (2014), Duygan-Bump, Levkov & Montoriol-Garriga (2011)
- Investment
  - Almeida, Murillo, Laranjeira & Weisbenner (2012), Duchin, Ozbas, Sensoy (2010)
- Labour productivity
  - Franklin, Rostom & Thwaites (2019)

## Credit constraints and cleansing effects over the business cycle

- Eslava, Galindo, Hofstetter & Izquierdo (2010), Hallward-Driemeier & Rijkers (2013), Riley, Rosazza-Bondibene & Young (2015), Harris & Moffat (2016), Foster, Grim & Haltiwanger (2016)

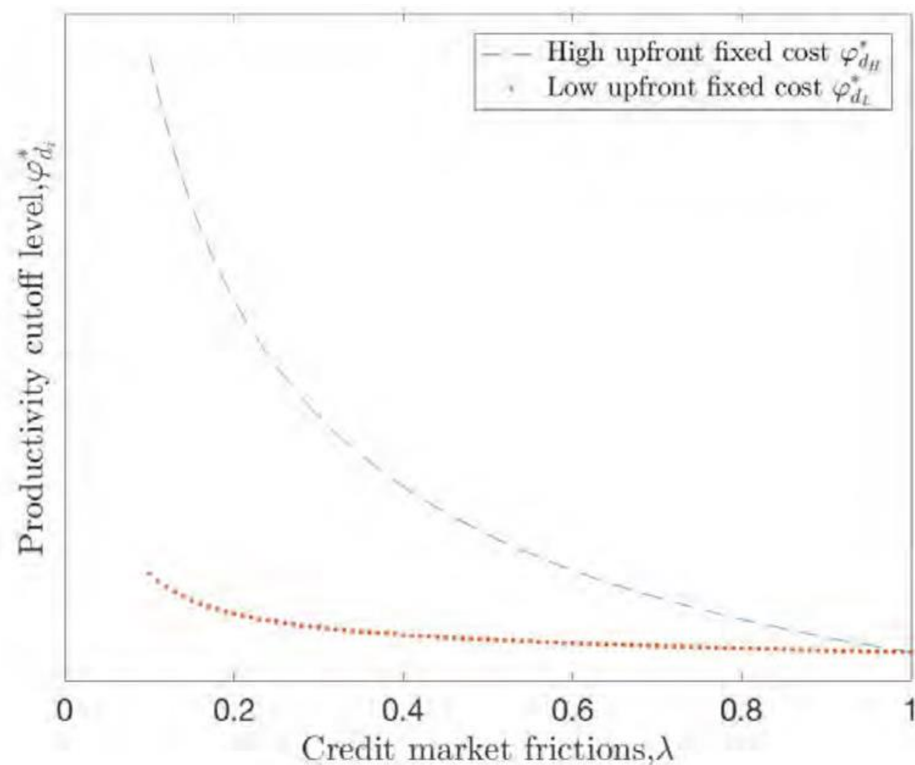
## Zombie companies and growth

- Blattner, Farinha & Rebelo (2018), Acharya, Eisert, Eufinger & Hirsch (2019)

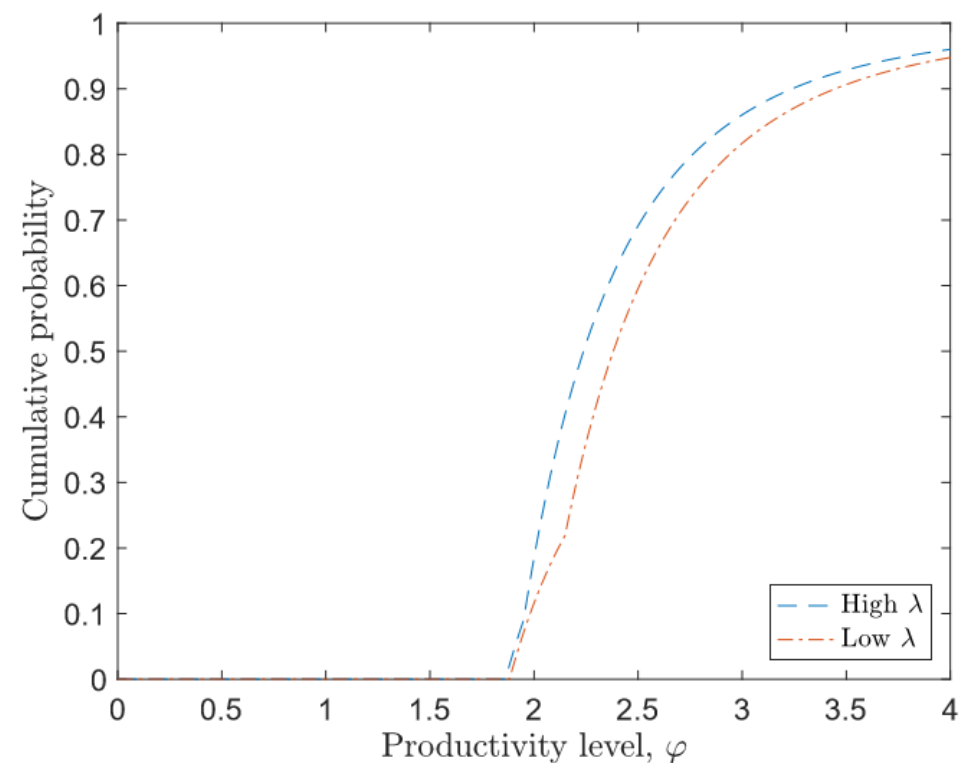
# A simple model of firm dynamics

(Heterogeneous credit demand in a closed economy Melitz model)

## Impact of Credit Market Frictions on Productivity Cut-offs



## Impact of Credit Market Frictions on the Productivity Distribution



# Data

## Financial Analysis Made Easy (FAME)

- Company Accounts information held by Companies House
  - provided by Bureau Van Dijk
  - annual historical discs
  - subsidiaries removed from the dataset
- Chargeholder recorded
  - tells us which banks a company is borrowing from
- Data issues
  - selective reporting of key accounts information
  - reporting of employment and output is particularly sparse (for smaller companies)
  - decline over time in tendency to report detailed accounting information
  - self-reporting of SIC codes

## Banking relationships are identified using information on registered charges

- Standard business practice is for banks to take all-monies debentures, secured by either fixed charges on particular assets or floating charges on all other assets of borrowing companies. Recognised as best form of security for lenders.
- Company Accounts record charge-holder information and hence the identity of lending banks
- Bank of England SME forbearance project found:
  - Chargeholder information is a reliable means of identifying lending relationships – of 4,500 borrowing companies identified in this way for one lender, only 21 were not recognised by lender
  - Strong positive correlation between quantity of lending on banks' books and loans recorded in company accounts, and between implied aggregate lending for each bank and Bank aggregate data

# Distressed Banks

## LBG (17%)

BANK OF SCOTLAND  
 LLOYDS TSB  
 LLOYDS BANK  
 TSB BANK  
 BANK OF WALES  
  
 HALIFAX  
 HBOS  
 TRUSTEE SAVINGS BANK  
 TSB COMMERCIAL FINANCE  
 TSB ENGLAND & WALES  
 TSB ASSET FINANCE

## RBS (32%)

NATIONAL WESTMINSTER BANK  
 ROYAL BANK OF SCOTLAND  
 ROYAL BANK OF SCOTLAND COMMERCIAL SERVICES  
 WESTMINSTER BANK  
 RBS INVOICE FINANCE  
  
 LOMBARD NORTH CENTRAL  
 WILLIAMS & GLYN'S BANK  
 ROYAL BANK OF SCOTLAND SECURITY TRUSTEE  
 NATIONAL PROVINCIAL BANK  
 ULSTER BANK

## Other (4%)

AIB GROUP  
 GOVERNOR AND COMPANY OF BANK OF IRELAND  
 ANGLO IRISH BANK CORPORATION  
 ALLIED IRISH BANKS  
 CAPITAL HOME LOANS  
  
 FIRST TRUST BANK  
  
 NORRN ROCK  
 ALLIANCE & LEICESTER  
 BRADFORD & BINGLEY BUILDING SOCIETY  
 MORTGAGE EXPRESS

# Not Distressed Banks

## HSBC (22%)

HSBC BANK  
 MIDLAND BANK  
 HSBC INVOICE FINANCE  
 HSBC INVOICE FINANCE SECURITY HOLDER

## Barclays (16%)

BARCLAYS BANK  
 WOOLWICH

## Other (8%)

CLYDESDALE BANK  
 YORKSHIRE BANK  
 CO-OPERATIVE BANK  
 SANTANDER  
 ABBEY NATIONAL

NATIONWIDE BUILDING SOCIETY  
 MORTGAGE WORKS  
 PARAGON MORTGAGES  
 MORTGAGE TRUST  
 COUTTS & CO

COUTTS & COMPANY  
 CLOSE BRORS  
 CLOSE INVOICE FINANCE  
 SKIPTON BUILDING SOCIETY  
 NORWICH UNION MORTGAGE FINANCE

BIBBY FINANCIAL SERVICES  
 VENTURE FINANCE  
 GRIFFIN CREDIT SERVICES  
 ROYAL TRUST CORPORATION OF CANADA TRUSTEE  
 SVENSKA HANDELSBANKEN AB PUBL





# Summary statistics by banking group

	2004			2006			2008		
	ND	D	No Bank	ND	D	No Bank	ND	D	No Bank
Exit in 2 years	10%	10%	12%	12%	12%	15%	11%	11%	14%
Exit in 4 years	21%	20%	25%	22%	22%	27%	19%	20%	24%
Start-Up	14%	12%	31%	8%	8%	21%	6%	7%	23%
Young	33%	32%	56%	31%	30%	59%	25%	27%	55%
Foreign Owned	3%	3%	3%	2%	3%	3%	3%	3%	3%
Exporter	1%	2%	1%	1%	1%	1%	2%	2%	1%
Median Assets (£000)	301	382	54	276	356	56	301	382	54
Median Leverage Ratio	0.75	0.76	0.71	0.75	0.74	0.68	0.75	0.76	0.71
Credit Rating									
Lowest Quintile	25%	24%	18%	12%	12%	15%	12%	12%	17%
Quintile 2	26%	26%	18%	13%	12%	26%	12%	11%	27%
Quintile 3	17%	17%	18%	16%	15%	20%	17%	16%	22%
Quintile 4	14%	14%	15%	23%	23%	21%	18%	18%	19%
Highest Quintile	16%	15%	28%	33%	35%	15%	39%	40%	14%
Observations	70441	76649	429468	78240	85604	500601	75528	88791	574633

# Difference-in-differences set-up

## Treatment (T) and Control (C) group

- T = Companies with an outstanding charge with a DISTRESSED BANK at the time the bank was rescued
- C = Companies with an outstanding charge with a NOT DISTRESSED BANK at the same time

Track difference in the development of outcomes between the T and C groups since bank rescue/financial crisis

- FY 2007/8 or FY 2008/9 (PRE-period) - FY 2011/12 or FY 2012/13 (POST-period)

And compare this to differences in the development of outcomes between these two groups before the crisis

## Difference-in-differences set-up (continued)

$$\begin{aligned} Y_{it} = & \text{cons} + \beta_{DB} DB_i + \beta_{NDB} NDB_i \\ & + \gamma_{post} + \gamma_{DB} post \times DB_i + \gamma_{NDB} post \times NDB_i \\ & + \text{controls}_{it} + u_i + \varepsilon_{it} \end{aligned}$$

where  $(\gamma_{DB} - \gamma_{NDB})$  identifies the effect of being stuck with a distressed bank.

Further interactions included to distinguish the treatment effect by additional characteristics

$$+ \beta_H H_i + \gamma_H post \times H_i + \alpha_{DB} H_i \times DB_i + \alpha_{NDB} H_i \times NDB_i + \lambda_{DB} post \times H_i \times DB_i + \lambda_{NDB} post \times H_i \times NDB_i$$

where  $(\lambda_{DB} - \lambda_{NDB}) + (\gamma_{DB} - \gamma_{NDB})$

identifies the effect of being type  $H$  (e.g. high leverage, high productivity) and stuck with a distressed bank.

# Effect of a Distressed Bank Relationship on Firm Exit

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	1 Year	1 Year	2 Year	2 Year	3 Year	3 Year	4 Year	4 Year
Distressed	-0.003 (0.002)	0.001 (0.001)	-0.007*** (0.002)	-0.000 (0.001)	-0.006** (0.003)	0.000 (0.002)	-0.007** (0.003)	0.001 (0.003)
Post-Crisis	-0.008*** (0.001)	-0.006*** (0.001)	-0.011*** (0.002)	-0.003 (0.002)	-0.007** (0.003)	0.014*** (0.004)	-0.012*** (0.004)	0.024*** (0.005)
<b>Distressed * Post-Crisis</b>	<b>0.002 (0.002)</b>	<b>0.000 (0.001)</b>	<b>0.007*** (0.002)</b>	<b>0.004** (0.002)</b>	<b>0.008*** (0.003)</b>	<b>0.006** (0.003)</b>	<b>0.011*** (0.003)</b>	<b>0.009*** (0.003)</b>
Mean Exit Rate	0.060	0.046	0.116	0.100	0.161	0.149	0.202	0.190
Industry Fixed Effects	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Firm Controls	No	Yes	No	Yes	No	Yes	No	Yes
R-Squared	0.072	0.101	0.136	0.174	0.188	0.226	0.230	0.270
Observations	329428	322069	328163	320485	324530	315623	311409	302870

# Effect of a Distressed Bank Relationship on Firm Exit, by Leverage Quartile

	1 Year	2 Year	3 Year	4 Year
<i>Distressed * Post-Crisis</i>				
Q1	-0.001	0.001	0.005	0.006
Q2	0.001	.006**	0.001	0.004
Q3	0.000	0.000	0.002	0.004
Q4	0.002	0.007	.015**	.019***
<i>Mean Exit Rate</i>				
Q1	0.026	0.066	0.104	0.137
Q2	0.021	0.057	0.094	0.128
Q3	0.039	0.099	0.151	0.192
Q4	0.081	0.179	0.253	0.310
Observations	322069	320485	315623	302870

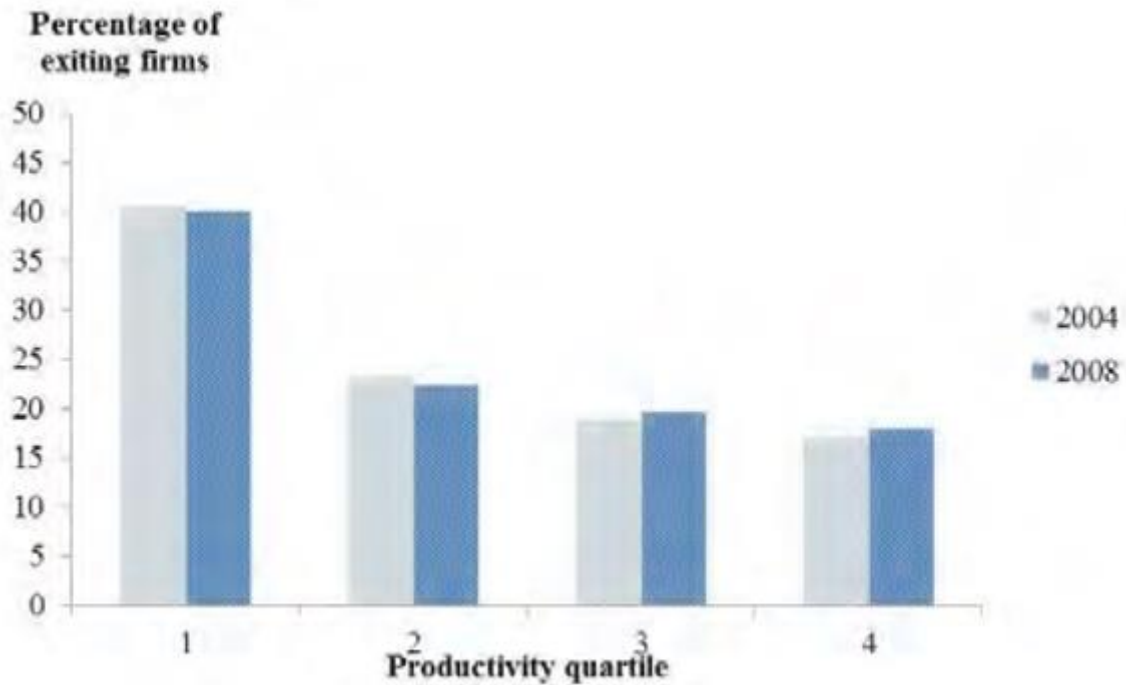
## Summary statistics for productivity sample by banking group

	2004		2006		2008	
	ND	D	ND	D	ND	D
Exit in 2 Years	6%	5%	7%	7%	5%	6%
Exit in 4 years	14%	13%	13%	13%	11%	11%
Start-Up	5%	5%	3%	4%	3%	4%
Young	17%	17%	13%	14%	11%	13%
Foreign Owned	16%	15%	16%	15%	19%	17%
Exporter	18%	18%	18%	17%	19%	17%
Median Assets (£000)	2526	2734	3191	3408	3851	3952
Median Leverage Ratio	0.70	0.71	0.68	0.69	0.66	0.68
Credit Rating						
Lowest Quintile	17%	16%	2%	2%	1%	1%
Quintile 2	25%	27%	2%	2%	1%	1%
Quintile 3	20%	21%	2%	1%	1%	2%
Quintile 4	16%	16%	6%	6%	3%	4%
Highest Quintile	18%	17%	85%	87%	91%	91%
Observations	5140	6714	4853	6526	4629	6586

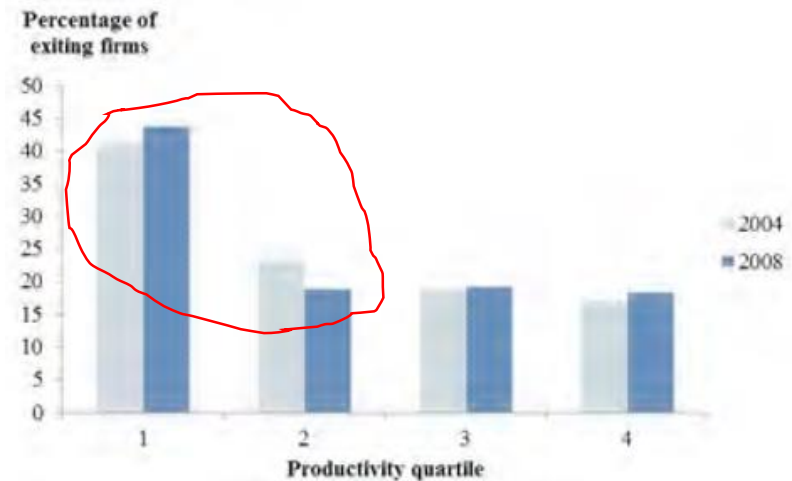
Labour productivity sample  
versus full sample:

Lower exit rates  
Older firms  
Internationalisation  
Larger assets

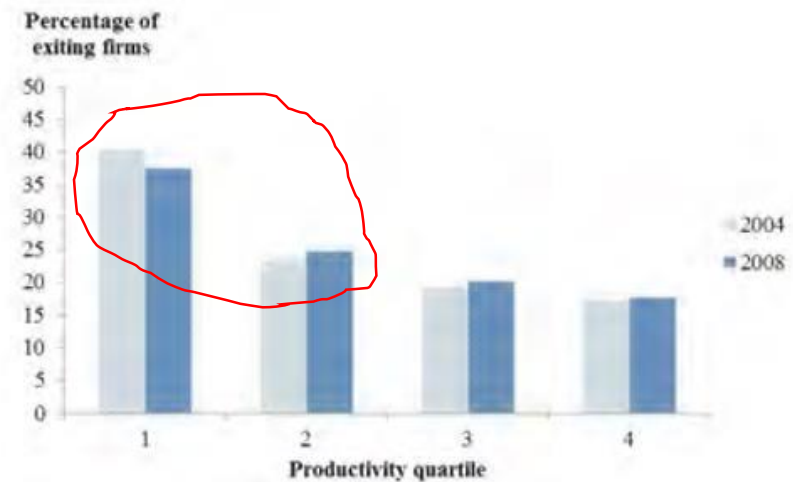
# Productivity distribution of exiting firms, by productivity quartile



with Non Distressed Banks



with Distressed Banks



# Effect of a Distressed Bank Relationship on Firm Exit, by Productivity Quartile

(no effect on exit rate for full sample)

	1 Year	2 Year	3 Year	4 Year
<i>Distressed * Post-Crisis</i>				
Q1	-0.024**	-0.029*	-0.037	-0.024
Q2	0.015**	0.020*	0.047***	0.037**
Q3	0.015**	0.017*	0.000	0.009
Q4	0.009	0.002	-0.011	0.012
<i>Mean Exit Rate</i>				
Q1	0.031	0.078	0.129	0.178
Q2	0.019	0.048	0.075	0.100
Q3	0.011	0.036	0.058	0.087
Q4	0.010	0.033	0.057	0.080
Observations	20845	20882	21154	21271



# Effect of a Distressed Bank Relationship on Firm Exit, by Productivity and Leverage

(one and two year exit rates)

	(1)	(2)	(3)	(4)	(5)	(6)
	Lowest Leverage Tercile		Middle Leverage Tercile		Highest Leverage Tercile	
	1 Year Exit	2 Year Exit	1 Year Exit	2 Year Exit	1 Year Exit	2 Year Exit
Lowest Productivity Quartile						
Distressed * Post-Crisis	-0.011	-0.024	-0.004	-0.007	-0.036*	-0.045*
	(0.012)	(0.021)	(0.018)	(0.029)	(0.018)	(0.027)
Productivity Quartile 2						
Distressed * Post-Crisis	-0.008	0.008	0.021*	-0.003	0.029	0.059***
	(0.009)	(0.015)	(0.011)	(0.020)	(0.018)	(0.022)
Productivity Quartile 3						
Distressed * Post-Crisis	0.006	0.026**	0.017	0.001	0.020	0.022
	(0.007)	(0.012)	(0.011)	(0.016)	(0.015)	(0.023)
Highest Productivity Quartile 4						
Distressed * Post-Crisis	0.003	-0.011	-0.011	-0.002	0.040*	0.040*
	(0.009)	(0.015)	(0.008)	(0.014)	(0.020)	(0.021)

# Effect of a Distressed Bank Relationship on Firm Exit, by Productivity and Leverage

(three and four year exit rates)

	(1)	(2)	(3)	(4)	(5)	(6)
	Lowest Leverage Tercile		Middle Leverage Tercile		Highest Leverage Tercile	
	3 Year Exit	4 Year Exit	3 Year Exit	4 Year Exit	3 Year Exit	4 Year Exit
Lowest Productivity Quartile						
Distressed * Post-Crisis	-0.028	0.006	-0.014	-0.017	-0.058	-0.041
	(0.027)	(0.038)	(0.041)	(0.044)	(0.039)	(0.033)
Productivity Quartile 2						
Distressed * Post-Crisis	0.020	0.001	0.013	0.037	0.101***	0.064*
	(0.021)	(0.025)	(0.025)	(0.027)	(0.032)	(0.035)
Productivity Quartile 3						
Distressed * Post-Crisis	0.001	0.012	0.015	0.010	-0.024	0.004
	(0.017)	(0.020)	(0.020)	(0.025)	(0.037)	(0.045)
Highest Productivity Quartile 4						
Distressed * Post-Crisis	-0.008	0.015	-0.020	0.002	-0.001	0.009
	(0.019)	(0.019)	(0.021)	(0.023)	(0.028)	(0.034)

# Robustness

## Placebo tests before the financial crisis (full sample)

### 2 year exit rates

	(1) Placebo “Crisis”=2004	(2) Placebo “Crisis”=2006	(3) Actual Crisis=2008
Distressed * Placebo Crisis	-0.002 (0.003)	-0.000 (0.002)	0.004** (0.002)
Mean Exit Rate	0.089	0.098	0.100
Industry Fixed Effects	Yes	Yes	Yes
Firm Controls	Yes	Yes	Yes
R-Squared	0.147	0.167	0.174
Observations	280057	301887	320485

### 3 year exit rates

	(1) Placebo “Crisis”=2005	(2) Actual Crisis=2008
Distressed * Placebo Crisis	-0.003 (0.003)	0.006** (0.003)
Mean Exit Rate	0.142	0.149
Industry Fixed Effects	Yes	Yes
Firm Controls	Yes	Yes
R-Squared	0.208	0.226
Observations	292810	315623

## Placebo tests on productivity sample: Common trends for highly leveraged companies

### Similar results with modified models:

#### Probit models

#### Definition of the treatment group

- Assignment April 2008 - March 2009
- Bank Recapitalisation Scheme was announced in October 2008
- Alternative assignment using lagged relationships

#### Weighted regression to account for sample selection

# Conclusions

## Did a credit supply shock contribute to a reduction in labour productivity?

- Maybe yes, by contributing to the exit of potentially productive companies
- And by protecting less productive companies from exit (forbearance)

## Are credit constraints a key driver of UK productivity weakness?

- Key explanations of UK productivity weakness need to be able to explain the weakness of productivity *within* companies
- Consistent with evidence that weakened reallocation across firms contributed to aggregate UK productivity weakness

## To what extent are these results applicable more widely?

- Not clear that we can extrapolate from this experiment to credit shocks more generally
  - Banks could de-leverage in alternate ways.
  - Credit tightening by good banks might also have contributed to productivity weakness.
- Data issues
- But we have highlighted some links from credit to aggregate productivity

## Other considerations

- Bank stickiness across the productivity distribution, TFP, productivity quartiles defined on time averages, alternate definitions of zombies, growth at the intensive margin