

# Financial Constraint, Employment and Innovation: Evidence from Australian Businesses

Robert Breunig<sup>†</sup> Yinjunjie(Jacquelyn) Zhang\*

\*<sup>†</sup>Crawford School of Public Policy, Australian National University

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# Motivation

- Firm decision making is important to understanding labour market outcomes and economic growth
- Labour market shocks at the macro-economic level reflect micro-decisions of firms in hiring and firing decisions
- We know that labour responds to economic shocks, but often with a lag
- This is the product of contract structures and firm decisions

# Motivation

- In this paper we look at how firm's hiring practices and innovative activity respond to financial difficulty
- This can provide evidence for understanding the transmission of firm-level shocks to macro-economic shocks
- Our study also provides evidence for those seeking to design policy to assist firms to cope with financial difficulty.
- Having access to external funding support is a critical to firm's decisions with cash flow implications.
- Though being a core question in corporate finance research, the available evidence is far less from adequate nor clear.

# Motivation

- Early empirical studies lack direct measurements of the firm's financial situation with any accuracy (Kaplan and Zingales, 1997; Chen and Chen, 2012; Farre-Mensa and Ljungqvist, 2016).
- Australian evidence has been rare, nearly non-existent, in this stream of literature.
- Comparison of Australian firms' responses when facing financial difficulties with enterprises in other countries provides insights into how firm behaviour contributes to Australian long-term economic growth.

# This Paper

- With the BLADE 1617 release, this study examines the effect of financial constraint on firm's workforce composition and innovation activities.
- We deal with the endogenous issue of firm's financial condition by exploiting the variation in enterprises' foreign ownership and balance sheet information on profitability.

## Preview of Findings

- Our findings suggest significant and robust causal relationships that financially constrained firms have a higher share of casual employees (contingent workers) in their labour force composition and execute fewer activities in core innovative processes.
- Non-core innovations, such as introducing new operational or managerial processes, don't respond to financial constraints in the same way as core innovative activity does.
- The elasticity of hiring contingent employees and engaging in successful innovations for new goods or services with respect to financial constraints are about 0.39 and -0.23.
- Comparison with other countries suggests that core innovative processes are less responsive to financial constraints in Australia.

# Data

- The Business Longitudinal Analysis Data Environment 1617 release
  - Business Characteristics Survey (BCS) module
    - ▶ Annual data, fiscal years of 2006/2007 through 2016/2017
  - Business Expenditure on Research and Development (BERD) module
    - ▶ Annual data from fiscal years of 2006/2007 through 2011/2012, biennial data on 2013/2014 and 2015/2016

# Identification

- Defining firm level financial constraint
  - A firm reports “lacking access to additional funds”,
  - Or “outstanding accounts receivable limiting cash flow” as factors that
  - “significantly hamper general business activities or performance”,
  - Or cites that “lacking access to additional funds significantly hampers innovation”



# Identification

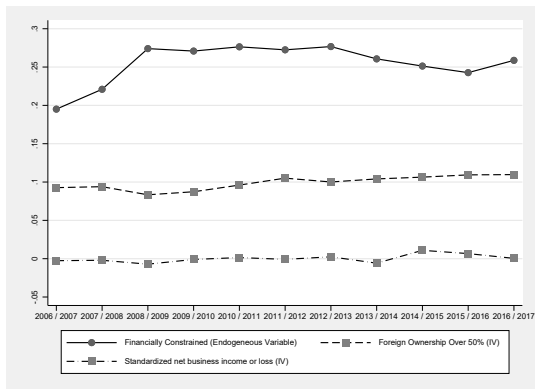
- Potential main threat to our identification:
  - Reverse Causality:
    - ▶ Firms engaging in more innovative activities are likely to seek funding support more frequently than firms with less innovative activities.
    - ▶ Firms with small amounts of employees could be more inclined to be financially constrained simply because they are small.

# Identification

- External shifter that captures the variation in firm's financial situation but does not have a direct influence on the firm's hiring and innovative strategy at that period.
  - Net business income or loss in the current period, reflecting the shock to firm's internal funds.
  - Firm's foreign ownership, capturing firm's own capability of fund-raising and how it might appear in profitability to external creditors during difficult times.
- The “local average treatment effect” (LATE) for firms whose variation in foreign ownership and business income would in fact change their ability to access funding support.

# Relevance of Instrumental Variables

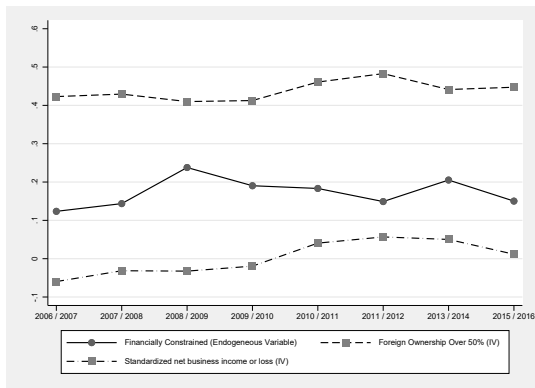
## ■ The Trend of IV and Endogenous Variable: Full Sample



Source: BLADE, full BCS

# Relevance of Instrumental Variables

## ■ The Trend of IV and Endogenous Variable: Matched Sample



Source: BLADE, matched BCS and BERD

# Estimation Model

$$\begin{aligned}
 Y_{fist} = & \beta_0 + \beta_1 \text{FinancialConstraint}_{fist} + \beta_2 \log(\text{TotalEmployee}_{fist}) \\
 & + \beta_3 \log(\text{TotalEmployee}_{fist})^2 + \beta_4 \log(\text{TotalAssets}_{fist}) \\
 & + \beta_5 \text{OverseaMarketPresence}_{fist} + \beta_6 \text{NewGoodsOrServices}_{fist} \\
 & + \beta_7 \text{MarketCompetition}_{fist} + \beta_8 \text{SMEBusiness}_{fist} \\
 & + \beta_9 \log(\text{Age}_{fist}) + \beta_{10} \text{ShortageOfSkilledPerson}_{fist} \\
 & + \sum \alpha_k \text{NumberOfLocations}_{fist} + \lambda_i + \alpha_s + \gamma_t + \varepsilon_{fist}
 \end{aligned}$$

- $Y_{fist}$  represents the set of outcome variables for firm  $f$  from industry  $i$  located in state  $s$  in year  $t$ .
- Parameters  $\lambda_i$ ,  $\alpha_s$  and  $\gamma_t$  are associated with the industry, state and year fixed effects.

# The Effect of Financial Constraint on Workforce Composition

Table 3: Instrumental Variable Estimation: Baseline Results

Variables	Share of casual employees			Share of permanent employees		
	OLS	Two-stage		OLS	Two-stage	
	(1)	(2)	(3)	(4)	(5)	(6)
		LS	Fractional probit		LS	Fractional probit
Financial constraint	0.008*** (0.002)	0.815*** (0.161)	0.788*** (0.054)	-0.023*** (0.002)	-1.693*** (0.252)	-0.876*** (0.028)
Log total employees	0.070*** (0.004)	0.062*** (0.003)	0.035*** (0.006)	-0.144*** (0.006)	-0.120*** (0.005)	-0.061*** (0.009)
Squared of log total employees	-0.002*** (0.000)	-0.000 (0.000)	0.001* (0.000)	0.012*** (0.000)	0.007*** (0.001)	0.004*** (0.001)
Log total assets	-0.036*** (0.001)	-0.025*** (0.003)	-0.011*** (0.004)	0.020*** (0.001)	-0.003 (0.005)	-0.002 (0.002)
Overseas market presence	-0.015*** (0.003)	-0.024*** (0.006)	-0.028*** (0.006)	0.035*** (0.008)	0.038*** (0.011)	0.020*** (0.006)
Market competition	-0.023*** (0.002)	-0.089*** (0.014)	-0.078*** (0.006)	-0.004 (0.003)	0.140*** (0.020)	0.072*** (0.006)
Small to medium sized business	0.090*** (0.006)	0.060*** (0.010)	0.037*** (0.011)	-0.076*** (0.008)	0.001 (0.021)	0.003 (0.011)
Log age	-0.005*** (0.001)	0.010*** (0.003)	0.012*** (0.002)	0.014*** (0.002)	-0.019*** (0.006)	-0.010*** (0.002)
Shortage of skilled person	-0.014*** (0.003)	-0.167*** (0.037)	-0.156*** (0.016)	-0.018*** (0.003)	0.303*** (0.056)	0.157*** (0.011)
Observations	58725	58236	58236	61002	60477	60477
Over-identification Test ( <i>P</i> -value)		0.839			0.168	

Note: \*  $p < 0.1$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$

Robust standard errors clustered by year are in parentheses.

All specifications control for year, state, and industry fixed effects.

# The Effect of Financial Constraint on R&D

Table 4: Instrumental Variable Estimation: Baseline Results

Variables	R&D expenditure (log)		HR for R&D (log)		Own funds on R&D (log)	
	OLS (1)	2SLS (2)	OLS (3)	2SLS (4)	OLS (5)	2SLS (6)
Financial constraint	0.114 (0.076)	-6.968*** (1.088)	0.203** (0.076)	-8.665*** (1.047)	0.134 (0.074)	-6.573*** (1.076)
Log total employees	0.001 (0.102)	-0.960*** (0.191)	0.042 (0.098)	-1.233*** (0.299)	-0.043 (0.102)	-0.958*** (0.204)
Squared of log total employees	0.029*** (0.008)	0.090*** (0.013)	0.028*** (0.007)	0.110*** (0.019)	0.031*** (0.008)	0.090*** (0.014)
Log total assets	0.270*** (0.021)	0.168*** (0.027)	0.118*** (0.012)	0.003 (0.036)	0.278*** (0.022)	0.181*** (0.026)
Oversea market presence	0.301*** (0.052)	0.321** (0.138)	0.269*** (0.049)	0.321** (0.150)	0.278*** (0.064)	0.320** (0.132)
Market competition	0.006 (0.062)	0.118* (0.062)	0.049 (0.077)	0.204*** (0.071)	0.026 (0.060)	0.134** (0.061)
Small to medium sized business	0.056 (0.102)	0.474*** (0.152)	-0.029 (0.068)	0.504*** (0.158)	-0.003 (0.101)	0.397*** (0.151)
Log age	0.047** (0.014)	-0.068 (0.051)	0.066*** (0.016)	-0.084 (0.054)	0.055*** (0.014)	-0.056 (0.049)
Shortage of skilled person	-0.123 (0.066)	0.982*** (0.177)	-0.060 (0.047)	1.316*** (0.166)	-0.143* (0.065)	0.904*** (0.167)
Observations	3932	3902	3877	3847	3893	3863
Over-identification Test ( <i>P-value</i> )		0.450	0.515		0.445	

Note: \*  $p < 0.1$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$

Robust standard errors clustered by year are in parentheses.

All specifications control for year, state, and industry fixed effects.

# The Effect of Financial Constraint on Other Innovation Activities

Table 5: Instrumental Variable Estimation: Baseline Results

Variables	New goods or services			New operational processes			New managerial processes			New marketing methods		
	OLS	Two-stage		OLS	Two-stage		OLS	Two-stage		OLS	Two-stage	
		LS	Probit IV		LS	Probit IV		LS	Probit IV		LS	Probit IV
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
Financial constraint	0.076*** (0.014)	-0.648** (0.265)	-0.567*** (0.187)	0.101*** (0.020)	0.579* (0.328)	0.606** (0.282)	0.116*** (0.025)	1.047*** (0.329)	0.870*** (0.139)	0.040 (0.023)	0.622** (0.303)	0.590*** (0.231)
Log total employees	-0.094*** (0.020)	-0.192*** (0.049)	-0.178*** (0.030)	-0.029 (0.018)	0.034 (0.064)	0.039 (0.063)	-0.048 (0.031)	0.077 (0.060)	0.068 (0.046)	-0.130*** (0.034)	-0.052 (0.057)	-0.042 (0.061)
Squared of log total employees	0.009*** (0.002)	0.015*** (0.004)	0.015*** (0.002)	0.004* (0.002)	0.0005 (0.004)	-0.000 (0.005)	0.007* (0.003)	-0.001 (0.004)	-0.001 (0.003)	0.011** (0.003)	0.006 (0.004)	0.005 (0.004)
Log total assets	-0.022*** (0.003)	-0.032*** (0.004)	-0.030*** (0.002)	-0.016** (0.007)	-0.009 (0.008)	-0.008 (0.010)	-0.010 (0.006)	0.003 (0.006)	0.003 (0.005)	-0.004 (0.004)	0.004 (0.007)	0.004 (0.007)
Oversea market presence	-0.051** (0.017)	-0.048*** (0.018)	-0.054** (0.022)	0.015 (0.019)	0.011 (0.023)	0.011 (0.025)	-0.020 (0.021)	-0.026* (0.016)	-0.020 (0.014)	-0.046* (0.022)	-0.050** (0.025)	-0.053** (0.024)
Market competition	0.064** (0.019)	0.079*** (0.021)	0.074*** (0.018)	0.014 (0.022)	0.006 (0.022)	0.005 (0.023)	0.016 (0.025)	-0.00005 (0.024)	-0.001 (0.020)	0.033 (0.021)	0.023 (0.023)	0.026 (0.026)
Small to medium sized business	-0.012 (0.032)	0.029 (0.029)	0.034 (0.028)	-0.007 (0.033)	-0.035 (0.031)	-0.037 (0.032)	0.003 (0.036)	-0.045 (0.033)	-0.039 (0.029)	0.022 (0.045)	-0.010 (0.046)	-0.007 (0.044)
Log age	0.015** (0.006)	0.003 (0.005)	0.004 (0.005)	0.006 (0.013)	0.014 (0.013)	0.014 (0.013)	-0.008 (0.007)	0.008 (0.010)	0.007 (0.008)	0.002 (0.005)	0.013*** (0.004)	0.013*** (0.004)
Shortage of skilled person	0.108*** (0.017)	0.221*** (0.049)	0.202*** (0.025)	0.143*** (0.019)	0.071 (0.057)	0.058 (0.069)	0.141*** (0.017)	-0.005 (0.060)	-0.013 (0.049)	0.097*** (0.020)	0.009 (0.056)	0.003 (0.057)
Observations	4045	4014	4014	4045	4014	4014	4045	4014	4014	4045	4014	4014
Over-identification Test ( <i>P-value</i> )		0.728			0.232			0.369			0.728	

Note: \*  $p < 0.1$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$

Robust standard errors clustered by year are in parentheses. All specifications control for year, state, and industry fixed effects.

Column 1, 4, 7 and 10 present estimates from simple ordinary least squares regression, column 2, 5, 8 and 11 display results from two-stage least squares regression, and column 3, 6, 9 and 12 report results from probit IV estimation.



## The Effect of Financial Constraint on Other Innovation Activities

- Firms with less input to core innovation due to lacking access to extra funds try to increase profit margins through less cost-demanding programs such as organisational re-construction and operational streamlining.

Table 6: Benefits of Introducing New Goods, Services, Processes or Methods

Independent Variables	Reduced costs (1)	Increased revenue (2)	Competitive edge (3)	Customer service (4)
New goods or service	0.041 (0.055)	0.396*** (0.052)	0.256*** (0.052)	0.221*** (0.050)
New operational process	0.283*** (0.050)	0.126** (0.053)	0.067 (0.051)	0.144*** (0.047)
New organisational/managerial process	0.192*** (0.048)	0.060 (0.053)	0.053 (0.050)	0.086* (0.046)
New marketing methods	0.039 (0.052)	0.159*** (0.053)	0.145*** (0.050)	0.111** (0.049)
Observations	431	431	431	431

Note: \*  $p < 0.1$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$

Robust standard errors are shown in parentheses. Each cell represents a separate estimation.

All specifications control for firm characteristics, year, state, and industry fixed effects.

# Elasticities

- To compare the sensitivity of different outcomes with reference to firms' financial situation, we compute the elasticities.
- $\delta = \frac{\partial Y}{\partial FC} * \frac{\overline{FC}}{\overline{Y}}$ , where  $\frac{\partial Y}{\partial FC}$  is the marginal effect of financial constraint on the outcome (evaluated at the mean value), while  $\overline{FC}$  and  $\overline{Y}$  are the mean values of reported financial constraint and outcomes.

# Elasticities

- Every 1% change in the financial constraint will:
  - increase the probability of the firm hiring casual workers by 0.39%;
  - lower the probability of the firm's introducing new good or service by 0.23%;
  - increase the probability of reforming firm's operational, managerial and marketing method by 0.21%, 0.31% and 0.37%.

## Concluding Remarks

- With Australian enterprise data, our study gives credence to the notion that financial constraints distort firms' hiring behaviour
- We find that firms higher a larger share of contingent employees when they face financial constraints
- Firms invest less in innovative processes;
- These findings confirm evidence from other countries.
- However, the part of our results which one may find surprising is that firms under financial difficulty and with less core innovative investment do introduce more cost-efficient procedures and processes.

# End Note

- Very comprehensive integration of almost all available business surveys
- Representative sample of firms in Australia
- Sample unbalanced over time
- Lack of individual level information on employees
- Due to the fact that the data sources are largely included "as is", there exist some extreme and nonsensical observations
- Macro level industrial indexes couldn't be linked to firm, e.g., commodity price indexes, industrial inputs, outputs, and intermediate input prices indexes etc.

Thank you.

## Appendix — RHS variable definition

- Foreign ownership: an indicator equal to 1 if a firm's percentage of foreign ownership is greater than 50% and 0 otherwise.
- Firm's net business income or loss: collected from Business Income Tax (BIT) module, observation standardised.
- *TotalEmployee* and *TotalAssets* are taken logarithm transformation. *SME* is a dummy variable equal to 1 if the number of full-time-equivalent employee is less than 200 following ABS's definition.
- *MarketCompetition* sets equal to 1 if the number of competitors in the market is three or more and 0 otherwise.
- *OverseasMarketPresence* is an indicator set equal to 1 if firm's main source of income is from the sales of goods or service from overseas.
- *Age* is also in logarithm form, and measures the number of years the firm in operation.
- *ShortageofSkilledPerson* captures business which reports lacking skilled persons as factor hampering its innovation or general activity.
- *NumberOfLocations* is a set of binary variables which separate firms with the number of location operated as one, between two and 200, and over 200.